UNCLASSIFIED

AD NUMBER AD500040 CLASSIFICATION CHANGES TO: UNCLASSIFIED FROM: CONFIDENTIAL LIMITATION CHANGES

TO:

Approved for public release; distribution is unlimited. Document partially illegible.

FROM:

Distribution authorized to U.S. Gov't. agencies and their contractors;

Administrative/Operational Use; 15 NOV 1968. Other requests shall be referred to Office of the Adjutant General (Army), Washington, DC 20310. Document partially illegible.

AUTHORITY

AGO ltr 15 Nov 1980 ; AGO ltr 15 Nov 1980

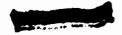
SECURITY MARKING

The classified or limited status of this report applies to each page, unless otherwise marked.

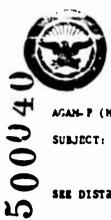
Separate page printouts MUST be marked accordingly.

THIS DOCUMENT CONTAINS INFORMATION AFFECTING THE NATIONAL DEFENSE OF THE UNITED STATES WITHIN THE MEANING OF THE ESPIONAGE LAWS, TITLE 18, U.S.C., SECTIONS 793 AND 794. THE TRANSMISSION OR THE REVELATION OF ITS CONTENTS IN ANY MANNER TO AN UNAUTHORIZED PERSON IS PROHIBITED BY LAW.

NOTICE: When government or other drawings, specifications or other data are used for any purpose other than in connection with a definitely related government procurement operation, the U.S. Government thereby incurs no responsibility, nor any obligation whatsoever; and the fact that the Government may have formulated, furnished, or in any may supplied the said drawings, specifications, or other data is not to be regarded by implication or otherwise as in any manner licensing the holder or any other person or corporation, or conveying any rights or permission to manufacture, use or sell any patented invention that may in any way be related thereto.







DEPARTMENT OF THE ARMY OFFICE OF THE ADJUTANT SENERAL WASHINGTON, D.C. 30010

AGAM-P (M) (24 Jan 69) FOR OT UT 684267

31 January 1969

734.

SUBJECT: Operational Report - Lessons Learned, Meadquarters, Eighth Field Amy, Support Command, Period Ending 31 October 1968 (U)

Defined of the with: the rectagos the

SEE DISTRIBUTION En plusares

Its trace:

manney to act it.

1. Subject report is forwarded for review and evaluation in accordance with paragraph 5b, AR 525-15. Evaluations and corrective actions should be reported to ACSFOR OT UT, Operational Reports Branch, within 90 days of receipt of covering letter.

- 2. Information contained in this report is provided to insure that the Army realizes current benefits from lessons learned during recent operations.
- 3. To insure that the information provided through the Lessons Learned Program is readily available on a continuous basis, a cumulative Lessons Learned Index containing alphabetical listings of items appearing in the reports is compiled and distributed periodically. Recipients of the attached report are encouraged to recommend items from it for inclusion in the Index by completing and returning the self-addressed form provided at the end of this report.

BY ORDER OF THE SECRETARY OF THE ARMY:

met G. Sicklam KENNETH G. VICKHAM Major General, USA

The Adjutant General

MAR 1 3 1969

1 Incl

88

DISTRIBUTION:

Commanding Generals

US Continental Army Command

US Army Combat Developments Command

Commendants

US Army War College

US Army Command and General Staff College

US Army Adjutant General School

US Army Engineer School

US Army Missile and Munitions School

US Army Ordnance School

US Army Quartermaster School

US Army Transportation School

DOWNGRADED AT 3 YEAR INTERVALS: DOCLASSIFIED AFTER 12 YEARS. 900 BIR 5200.10



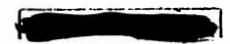
REPRODUCTION QUALITY NOTICE

This document is the best quality available. The copy furnished to DTIC contained pages that may have the following quality problems:

- Pages smaller or larger than normal.
- Pages with background color or light colored printing.
- Pages with small type or poor printing; and or
- Pages with continuous tone material or color photographs.

Due to various output media available these conditions may or may not cause poor legibility in the microfiche or hardcopy output you receive.

] If th	is blocl	is check	ced, the c	opy fu	rnished to	o DTIC	
con	tained	pages	with cold	or printing	, that v	when rep	roduced i	n
Bla	ck and	White	may cha	ange deta	il of the	e original	copy.	



DEPARTMENT OF THE ARMY HEADQUARTERS, EIGHTH FIELD ARMY JIPPORT CHOMAND APO SAN FRANCISCO 10301

EASC-GO

15 November 1908

SUBJECT: Operations describe Lessons Learned, Headquarters, Sighth Field Army Support Command. for Period Ending 31 October 1968, ROSUSHOR (5 (RI) (")

THRU:

Commanding General

Eighth United States Army

ATTN: EAGC-P' APO 96301

THRU:

Commander-in G i=t

United States Army, Pacific

ATTN: GPOP-APO 96558

TO:

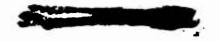
Assistant Gire of Mass for Force Development Department of the Arts Washington, D.C. 2:310

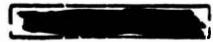
- 1. (C) Section 1. Or make and Brown treats Activities.
 - a. (II) Commund.
- (1) Mission. Provide come a unitage support to US Army forces in the Army Service whea and to have a storal MS enits in I Corps (Gp) area plus Class I and (A) in the court success supports general support and overflow about support courter one to 2d and 7th Infantry Divisions and selected memoral and direct appoint maintenance to ROKA.
- (a) Provide Class V supply support to all US Army units in Korea and limited Class & maintenance support to RCKA.
- (b) Provide administrative support and services on an area basis (Post, Camp and Station ! actions).

FOR --- 117 684267 Inclosure 1 DOWNGRADED AT 3 YEAR INTERVALS. DECLASSIFIED AFTER 12 YEARS DOD DIR \$400.10



Ottice, Chief of Staff, US Army
Deputy Chiefs of Staff
Chief of Engineers
Chief of Research and Development
Assistant Chiefs of Staff
Defense Documentation Center
Security Officer, Hudson Institute
Commanding Generals
US Army Weapons Command
US Army Material Command
Eighth Field Army Support Command
Commanding Officers
US Army Limited War Laboratory
US Army Logistics, Doctrine Systems & Readiness Agency





EASC-GO
SUBJECT: Operational Report - Lassons Learned, Headquarters, Eighth
Field Army Support Communi, for Period Ending 31 October
1968, RCSCFOR-65 (RI) (U)

- (c) Exercise territorial control and area damage control in Eighth FASCOM area of responsibility and coordinate rear area security with the Second ROK Army.
 - (d) Provide rail and highway movement control for US Forces.
- (2) Organization. A chart showing the organizational structure of Eighth FASCON is shown at Inclosure 1.
- (3) Distinguished Visitors. During the reporting period eight parties of distinguished visitors visited this command. These included 1 ROK civilian, 1 American civilian, and 6 US military visitors. A list is furnished at Inclosure 2.
- (4) Command and St ff sighth Field Army Support Command and staff, and commanders o.or subordinate commands are listed below:

Commanding General - BG G.P. Holm

Deputy Commander/Chief of Staff - COL H.E. Hamilton

Deputy Chief of Staff - COL L.D. Acheson, Jr.

ACofS, Personnel - CCL E.H. Kipp, Jr.

ACofS, Security, Flans and Operations - COL N.C. White

ACofS, Services - COL L.I. Presley

ACofS, Supply and Maintenance - COL K.J. Steen

Adjutant General - LTC d.O. Weber

Comptroller - Mr. R.G. Men

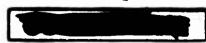
Command Engineer - COL H.F. McAdoo

Staff Junge Advocate - LTC G.O. Taylor

Command Surgeon - COL C.C. Baves

Information Officer - MAJ J.D. Cornell

Headquarters Commandant - LT D.R. Miller



Field Army Support Command, for Period Ending 31 October 1968, RCSCSFOR-65 (RI) (U)

19th General Support Group - COL P.L. Peterson

20th General Support Group - COL F.J. Donoghue

21st Direct Support Group - COL E. Harper

23d Direct Support Group - COL E. Kobbe

2d Engineer Group - COL R.F. McAdoo

69th Transportation Battalion - LTC P.K. Sheets

202d Transportation Battalion - LTC A.W. Youngren

304th Signal Battalion - LTC M.J. LeFever

726th Military Police Battalion - LTC H.S. Roby

25th Transportation Center (Mov Con) - LTC D.C. Thomas

8th Inventory Control Center (FASCOM) - LTC J.S. Meanor

21st Finance Section (Disbursing) - LTC J.E. Northcut

4th Finance Section (D.sbursing) - MAJ O.E. Goeben

199th Personnel Service Company - MAJ J.R. Tetu

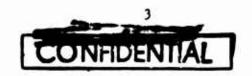
Headquarters Company, Righth FASCEM - 1LT D.R. Miller

b. (C) Personnel.

100 1

71

- (1) Personnel Posture.
- (a) Officer personnel assets were redistributed according to the Projected Requisitioning Authority assigned to each position. This was done to better utilize the number of middle managers allocated to the command.
- (b) Unit Readiness reporting units dropped from a total of forty-one to a total of twenty-five meeting their HEDCAPE. This condition was caused by the deficiency of persons qualified in hard skill MOSs. Overall, the command had its authorized strength but did not have individuals MOS qualified. To correct this condition, commanders at





16 Nove III III

Fig. 1 Army Support Command, for Ferand Endi 1 31 October 1753, :CSCSFOR-65 (RI) (U)

all revers were instructed to utilize on-the-job training and drops training to the atmost. This headquarters assigned personnel with reset of the stand skill MOS positions to help alleviate hard skill MOS promises.

(?) Morale.

- (a) Post Exchange: Pilferage and blackmarketing of post exchange merchandise are matters of continuing concern to the Command. These illegal diversions occur during storage, in transit, at sales outlets, and while in the possession of the consumer. There are similar problems in the military supply system, commissaries, field ration and open messes. To consider all aspects of these problems and to recommend control measures, the Commanding General established an AD HOC Committee on pilferage and diversion. The committee is composed of selected staff members and experts who are convened once a month in coordination with a similar committee at higher headquarters. Following are topics that are under review:
- 1 There are many successful and effective contro's used that may have application to FASCOM supply activities. One such control under consideration is the system used by the 6th Medical Depot for internal document control and for authentication of signatures on requisitions.
- 2 The ADP capability of the 8th Inventory Control Center is being examined to determine the feasibility of providing customers with monthly records issues. These listings would be used for reconciliation with customer records to assist in detection and identification of diversions.
- 2 Various accounting systems are being considered by post exchanges to reduce collusion between clerk and customer. These systems include atturnments to cash registers for printing out and correlating purchases to a specific customer, the use of plastic charge plates, and the use of separate accounting sections.
- Let has been determined that certain types of merchandise in the post exchanges are especially vulnerable to blackmarketing. Many of the sitems (female cosmetics for example) are used only by a narrow segment of customers. A recent survey of customer mix together with the current stock assortment list will be used to determine if certain items should be eliminated from certain sales outlets and centralized where prestyr control of merchandise is possible.

CONFIDENTIAL

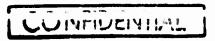
#A New York Conai Report - Lessons Learned, Headquarter . And First Army support Command, for Period and any of the State 19-9, PCSCSFOR-65 (RI) (U)

(1) Provort Marshal.

- (a) Arrest view #15 firminum Standards for Confirmment for the was answer up and approved on 4 April 1968 by the United State and proof Koren Joint Committee, Status of Forces Agreement to insure that the Sawan Prison met the minimum standards of United States confirmment facilities. On a October 1968, the Sawan Prison was inspected by the first Arguing States Pield Army Support Command Prince Market, Eighth Field Army Support Command Confirmment Officer and Confirm seprecentative. At the conclusion of this inspection all memory of the inspecting party agreed that the facilities compared a served Visa #15-Minimum Standards for Confirmment Facilities.
- (f) Describe the detailed preparation and clone coordination with the deput ic of Korea povernment, to date neither incident or adverse publicity has resulted from the confinement of these prisoners.

(4) Brucation.

- (a) Project 100,000, a means of accepting personnel for military service of a had mean seclared mentally unfit previously, was some and the true Deportment of Defende in 100 August 1966. This program was take of the military as far as manpower was concerned while at the same time helping to alleviate the serious deficiency in education suffered by the nation's disadvantaged.
- (b) Project 100,000 personnel in the command total 530 as of this name or approximately 6% of the total enlists i strength. Of this numbers 55% have received educational counseling and were administered tests at education, centered. Twenty seven percent have received remedial class instruction in remains and arithmetic; soile 6% have been administered and high school 35D test tattery with seven individuals gaining high school Equivalency.
 - (c) (C) Operations, Training and Civil Affairs.
- (1) thit calless. A total of to Righth FASCOM Unit Readiness ments one significal in the let Quarter, FY 57. Tasulated below are the namer of Eighth FASCOM units reporting for each REDCAPE, and their reported REDCOM:



Alle-30

I HOT: Operational Report - Learne Learnet, Heart part of the Pieta Army Support Command, for Period Brains 1.

1908, ROCOFOR-65 (RI) (U)

(h) Fund Activities.

- l A review of financial otherments of nonappropriated in a that most india were not placing excess finds in time since the paragraph 35. Eighth Army Regulation 230-61 and paragraph 35. Eighth Army Regulation 230-1. A letter was d.s. of the remaining all curtodians of funds to comply with the above mentions regulations.
- 2 Local National Hire Sundry Ponds are authorized to collect and pay employees of a personal hire nature. The financial state out these times have been revised to prevent intermingling of income authorized authorized by litting them under separate headings.
- 2 Chaptain fines require use of DA form 1718 in accommance with the 25c-3h. This new form does not consider the peculiarities of overlass fines as they pertain to the payment of indigenous employees. Other the form has been revised to include on the reverse side a reparent of expenses related to payment of Local National Employees. This is provided listing allows easier analysis and control of labor expense items.

(c) Special Services.

- l Pootball teams. The football team has experienced considered difficulty in obtaining qualified Control payers during the past to (2) football seasons. The difficulty in obtaining qualified Cootball players is primarily attributed to the small physique of personnel available, the low number of personnel available for selection, and measurable the low number of personnel available for selection, and measurable to personnel concerned. In addition to gight FASCAM's football team 6-12 won-lost record for the past two seasons, it sustained one fatality and one non-rehabilitating injuring the past secson. Therefore, a symposium, consisting of the Australian team physiciam, in source officials, will meet and precord an after action report on the post football season. Subsequently, appropriate the ameniations will be to the expension of the conference level isotrall program.
- 2 Recreational Facilities: Facilities for towling alleys, sort class, libraries, crift shops, gyms, and especially theatres are in critical need of requir and maintenance throughout the command. These conditions have such brought about your low priority given these facilities in empetition with other types of higher priority activities. The control Welfare Fund Council scheduled to meet in November 1968.





15 N Mercon To grantianal Report - Lessons Learned, headquarter. 20 Fines Army support Command, for recise and any site of the configuration of the configur

(1) Provot Marshal.

- (a) Arreou view #19 diminum Standards for Confinement for the was arosen up and approved on 4 April 1968 by the United State are proof Koron Joint & maittee, Status of Forces Agreement to insure that South Prison mut the minimum standards of United States confinement facilities. On 1 October 1968, the Suson Prison was impected by who from any include Marshal, Eighth Field Army Support Command of the Marshal Righth Field Army Support Command of the distance of the impectation at the conclusion of this inspectation at the facilities compute a street View #19-Minimum Standards for Confinement Facilities.
- (i) Don't with contailed preparation and close coordination with the reputation of Korea povernment, to date neither incident or adverse publicity has resulted from the confinement of these prisoners.

(4) Brucktion.

- (a) Project 1(c, CO) a means of accepting personnel for military service of a nauthon teclared mentally unfit previously, was announced by the Department of Defundo in 1) August 1966. This program was taken at a neal serve the needs of the military as far as unappower was concerns while at the same time helping to alleviate the serious deficiency in education suffered by the mation's dissivantaged.
- (b) Project 100,000 personnel in the command total 530 as of this nate or approximately 6% of the total enlisted strength. Of this numbers 55% have received educational counseling and were administered tests at education centers. Twenty even percent have received removial cashed instruction in returns and arithmetic; while 6% have been administered are him school 350 test lattery with seven individuals gaining high across Equivalency.
 - (c) (C) Operations, Training and divil Affairs.
- (i) thit explices. A total of to Eighth FASCOM Unit Readings experts the number of the lat Quarter, PY 69. Tabulated below are the number of Eighth FASCOM units reporting for each REDCAPE, and their reported REDCOM:

COMMENTALIZATE

easc- w

15 Novembe: - ,ud

SUBJECT: Operational Report - Lossons Learned. Headquarters, Electrical Field Army Support Command, for Period Ending 31 October 1968, RCSCSFOR-65 (RI) (U)

Assigned REDCAP	Unite	Rep 1	orti 2	d R	EDCUN 4
Cl	1	0	0	O	1
æ	•	C	0	0	8
c3	10	0	0	0	10
3	47	0	0	6	41

The most significant west ness lies in logistics, with a shortupe of major end items and repair parts. Increases emphasis on supply shows result in an improvement for the next numrter. Effective 1 Octobrases, this command lost the 65th Medical Group which entailed the loss of ten reporting units.

(2) Training.

- (a) The 1968 Eighth Army Commanding General's Invitational Rifle and Pistol Match conducted on 19 September 1968 was considered an outstanding success by all concerned. Over 60 American and ROKA General Officers attended the Match conducted at the Korean Military Academy Rifle Hange on the outskirts of Seoul.
- (b) This efficiently coordinated event was supported by Eighth Army Field Army Support Command, by Special Troops Eighth US Army, and by the Korean Military Academy.
- (c) Characteristic of the meticulous preparation made for the match were the communications facilities. Over 40 telephones were installed at the range to include communication with ROKA Headquarters, with Headquarters, Righth FASCOM and a "Green Hornet" direct line to Eighth US Army Headquarters.
- (d) For security, two infantry platoons from the 7th Infantry Division augmented the military police detail furnished by the 728th MP Bn. These unit; were assisted by two platoons from the BOK Army in security operations.
- (e) A complete and detailed after action report will virtually insure the continued success of future Eighth Army Commanding General's Invitational Shooting Natches.

7



CONFIDENTIAL

1

Field Army Support Command, for Period Engine 1948, RCSCSFOR-65 (RI) (U)

Arm 1.3. Fort Gramman! (Fight: FASCOM) and its major success or norticip! I in inited Nations Command. Command.

(4) Civil Affairs.

(a) Quarterly Donations: Following is a report of organizations and individual support to Korean Institutions and groups by the E. "" Field Army Support Command during the 1st quarter FY 69.

ACTIVITY	DOLLAR CONTRIPUTIONS	OTHER CONTRIBUTIONS WITH ESTIMATED DOLLAR VALUE	TCTAL DOILER
Public Welfare	\$10,372.16	* 2,977.38	613,
- Public Health	227.00	32,002.00	32,279.60
Education	625.95	299.60	925.75
Religion TOTAL:	927.68 \$12,152.79	100.00 \$35,379.18	1.0.1.43 547,13.97

- (b) KATUSA Advisory Councils: KATUSA Advisory Councils were established throughout the command during the 1st Quarter FY 67. -1. Subordinate units reporting directly to this headquarters submit: minutes for consideration and approval by this headquarters. Ar .-4 of all minutes submitted indicated that most problems are minor in that, and are usually solved on a local basis by the unit concerned. The councils are considered to be an effective means of identifying in a eliminating those problem areas which do exist.
- (e) Community Relations Advisory Councils: This command the Community Relations Advisory Councils established and nine meetings are held during the period from 1 August to 31 October 1968.
- (d) Cold War Education and Individual Action Program: This is the has reen fully implemented throughout the command and his ring.

CONFIDENTIAL

Field Army Support Command, For Period Envire J. C. RUSCSFOR-65 (RI) (U)

During the list quarter FY 69, two US officers and two US NC to an abstract of the US - Korean relations:...

During the list quarter FY 69, two US officers and two US NC to an abstract of clinic conducted by the Eligibia Army was Distriction. During this quarter, 38 US officers, 38 US NCO to ack A Liaison officers and 31 KATUSA NCO to attended a low lay low clinic conducted by the Eighth Army Cold War Division.

- u. (T) Services.
- (!) Transportation.
- (a) During the quarter, Transportation activities included all whereing 97 ships of 271,916 metric tons of cargo tark the particles on.
- (b) 430,000 short tons of cargo were moved to consumers by rail, highway and military truck units.
- (c) Approximately one hundred (100) 1968 Ford sedans were red and an integrated in the administrative motor vehicle system to supply Eighth United States Army and its subordinate units.
 - (2) Support Services.
- (a) Food service advisers made 132 visits to unit messes, reserving in corrective measures.
- (b) Memorial Activities processed 24 cases thru Eighth FAGCOM facilities.
- (a) Three laundry and four bath units were provided to support the major field operations and training activities.
- (a) Commissary capital equipment requisitions in the amount of the property for 218 items of equipment were submitted to Eighun Mattes Shaues Army.
- (e) Allocations for 7,936,676 Rallons of bulk petroleum product (lost and MONAS) were processed, and the products were handled to Eighth rASCM supply points.
 - . (U) Logistics.
- Nametapes, Nameplates and Insignia, Distinguishing, US & Day to insufficient CMA finds, the initial mandatory wearing date of

EASC-GO
15 Mireshor 1963
SUBJECT: Operational Report - Lessons Learned, Headquarters, Eignth

Field Army Support Command, for Period Ending 31 October 1968, RCSCSFOR-65 (RI) (U)

above items was extended until 1 January 1969 within Eighth US Amay. Funds are now available and the initial issue requirements of US enlisted and KATUSA personnel have been furnished ACofS, G-A, Support Services, Eighth US Army, for planning purposes. EATUSA personnel are authorized only the nametapes. The items will be issued and attached at no cost to the individual. Units have requisitioned blank nametapes and the contract for inscription and attachment of nametapes to the uniform is currently being developed for Heren Regional Resific Emphange Concessionaires by ACofS, G-A, Support Services, Eighth US Ermy through the Korean Procurement Agency.

- (2) Brishlishment of a Combined Birect Bushange/Contral Issue
 Facility (DE/CIF) at the 19th General Supert Group. On 2 April 1968,
 Eighth US Army ACefS, G-4 directed that a direct exchange (BE) facility
 be established in the Yongsan area. Frier to this time, only a contral
 issue facility (CIF) existed at Yongsan. A jumbo quenset was constructed
 (by the Korean Mational Railread Campany) on Yongsan Jouth Post to house
 the combined DE/CIF. Combining the BE/CIF has resulted in more convenience for the customer and has substantially reduced the vaiting periodbetween the requisition and receipt of BE items. The number of requisitions placed on Supply Point #51 and Bighth US Army Depot Campand has
 been reduced. Under the new system the imividual clothing form 10-195
 does not have to be annotated and double posting is eliminated.
 - (3) Intensive Hangement of Bagineer Bulgment.
- (a) The repair parts management program initiated in June provai to be very effective. When first started, menitored requisitions were from four to seven menths old. Currently the requisitions being monitored are less than three months old. Continuation of this program through the winter months should clear the supply system of the remainder of the old requisitions.
- (b) Receipts of new equipment will substantially improve the support posture of this command. The TD-20 and the TB-24 tractors are being replaced with HD-16 tractors. I Corpe (GP) Engineer units will receive the first new HD-16's. Eventually all TOE units will have the EB-16 model. At the present time five different models of scoop loaders, including the 175 AB-23 and the HPOCH, she in this command. To alleviate this situation, the number of models will be reduced to two. Embeduled receipts also include AD read graders to replace the present fleet. Another improvement is the replacement of the 10 EM generators with PU 619 models. The change over of all equipment eited above is scheduled to be completed by 30 June 1969.

15 NOVEMBER!

SUBJECT: Coerational Report - Lessons Learned, Headquarters, Bigntifield Army Support Command, for Period Ending 31 Octo-1968, RCSCSFOR-65 (RI) (U)

- (4) Management of Materials Handling Equipment. The feasielist standardizing forklifts and warehouse tractors in Eighth FAJCOM that make and model is being evaluated. Such a program should reduce the scribed load lists and improve the repair parts support. If result the study are favorable, coordination with ASCON Depot and Pusan has Command will be accomplished in order to make the standardization of Army-wide. Preliminary inquiries with ASCON Depot and Pusan has a limit indicate agreement to the plan.
- (5) Garrison Bakery (ASCOM). The original decision to recome? ASCOM Field Bakery was made in 1966; however, various processes now delayed the project until 1968 when all of the required equipment at materials necessary to complete the project arrived from Coddus.

 Food Service Consultant from USAFSC, Chicago arrived in Korea 21 consultant from USAFSC, the installation and open and of the new equipment. Estimated date of completion is 1 January
- (6) MCA Projects. Final review of plans for construction of Ammunition Supply Point 063 was accomplished and comments submitt command engineer on 9 October 1968. The package was then submitted ASESB, Washington, D.C. for approval.
- (7) Office Machine Repair. An office machine cannibalization is that been established at the 516th Maintenance Company (It Equip). The cannibalisation point allows this command to make maximum utilization of existing office machine assets, thereby alleviating a serious shortage of repair parts.
- (8) Shoe Repair. The capability for repair of shoes has been developed at Company A, 55th Maintenance Battalion. This action has improved customer support by eliminating the need for the time consuming and costly evacuation of shoes to another support group for repair. Associable statical savings are being realized by performing maximum economical repairs thus eliminating the salvage of economically repairable shoes.
- (9) Cannitalization Points. Review of the cannibalization point operations conducted by eleven direct and general support units in Eighth FASCOM revealed that direct support units were not properly equipped to operate tress facilities efficiently. Manpower shortage: had resulted in only partial stripping of vehicles of serviceable subassemblies. Inaccurate accounting of serviceable assets was pressent; and most important, assets needed by other direct support units were not being laterally transferred due to a lack of interchange of interchange tion. To alleviate this condition a collection, classification, and

FOR OFFICIAL USE ONLY

HASD-10 DINJFOT:

uperational Report - Lagrante Learnest, Headquart - Silver Field Army Support Command, for Period Ending 31 of Suc. 1968, RCSCSFOR-65 (RI) (U)

salvage (CC&S) operation was established at the 512th Maint, 20 (A. (ip) (General Support) where adequate facilities were available agreement production line disassembly operations for tactical elements. material handling equipment, generators, and engineer construct. an equipment. This action also placed the CC&S operation in close prop to the salvage yard, thus expediting disposal of residue generated : qualitation. Inder this revision the 512th Maint Co was essent , the primary COLS facility with three sub-facilities operating on a genu basis (two supporting the "lijongbu and one supporting the Eggrant prea). The sub-facilities operate at reduced capacity and only make the sufficient stocks to accommodate immediate requirements. All other assets are evacuated to the 512th Meint Co for issuance to customer . . the general support supply company as required, or for turn-in to degree after proper credit has been established. Thus a more resummive by a was neveloped by reducing the total number of facilities in operation. Consolidation has allowed the primary unit to operate more efficient due to volume disassembly operations which may be programmed. Sonce over accountability of assets to be returned to the supply system way. greatly enhanced. Most important, procedures were clarified and simplified to allow each maintenance customer to immediately determin if remired repair parts or subassemblies were available from canaria. tion sources.

- f. (U) Command Engineer. During the reporting period Eighth # 100 M experienced no reportable fires (\$100 or more less). This record 1: Attributed primarily to the increased command emphasis on fire prevention. Each subordinate unit has been directed to conduct thorough extensive an continuous fire prevention inspections, including insistion of all space heaters, only by company commanders, and weekly a stability commanders. In addition, each Post Engineer is conducting a concent inspections of electrical circuits and appliances and heating politicies within their geographical area. These inspections revealed numberous deficiencies which are potential causes of fires. Minor deficiencies were corrected on-the-spot by the inspection team and other are indicated as a reported to the Post Engineer for correction by individual work order or contract.
 - g. (FOUO) Staff Judge Advocate.
- (1) Visit by the Judge Advocate General of the Army. The Judge Advocate General of the Army visited Headquarters, Eighth Field Army Support Command, on the afternoon of 31 October 1968. He discussed various military justice problems with the Commanding General and was then Friefed by the Staff Judge Advocate on legal operations within

FUR ULFILIAL USE UNLI

34 ic-70

15 November 1958

Significant Sperational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 October 1968, RCSCSFOR-65 (RI) (U)

the command. The legal implications of the Manual for Courts Martial, nited States, 1969, becoming effective on 1 January 1969, and the new military Justice Act which becomes effective on 1 August 1969, were also topics of discussion.

- (2) Confinement of US Personnel in Republic of Korea Penal Institutions. On 2, October 1968, Private (E-2) Willie N. Page and Specialist four Raymond J. Velasques, Jr., both assigned to the 30th Ordnance Company (GM) (DS/GS), were confined in the Suwon Correctional Institution. Suwon, Korea. These were the first United States personnel confined in a Republic of Korea penal institution as a result of convictions before a Korean court under the Republic of Korea-United States Status of Forces A-resment. These soldiers were convicted of rape on 21 December 1967, and their convictions were affirmed by the Korean Supreme Court on 26 September 1968. On 2 October 1968, the Commanding General, Eighth United States Army, designated the Commanding General, Eighth Field Army Support command, to act as his representative to insure that the interests of "nited States personnel confined in Republic of Korea penal institutions are properly safeguarded in accordance with applicable directives. Accordingly, the Commanding General, Eighth Field Army Support Command, assigned to the Assistant Chief of Staff, Personnel, the overall responsibility for insuring that prison facilities meet the required standards, that the treatment of prisoners is proper, and that the prisoners are provided the necessary logistical and administrative support as prescribed in applicable directives. The Commanding Officer, 23d Direct Support Group, was assigned the responsibility for providing the prisoners with food and mailing privileges. The Staff Judge Advocate was assigned the responsibility of coordinating required monthly visits and making the necessary post-visit reports. The team consisting of a leval officer, a medical officer, a provost marshal officer, a chaplain, and the prisoner's unit commander will visit each prisoner every thirty days. A dentist will accompany the team at least every six months to provide necessary dental care. The first visit to the Sawon Correctional Institution was made on 10 October 1966. The team found the treatment of the prisoners was proper and that the facilities provided were outstanding.
 - h. (U) Comptroller.
 - (1) Control of TDY.
- (a) TDY travel ceilings are received from Righth US Army. These ceilings are distributed to subordinate commands based on their requirements as approved by the various staff officers in Headquarters, Eighth FASCOM.

- 1: Senational Peport Lessons Learned, Headquarters, he to Field Army Support Command, for Period Ending 31 October 1908, RCSCSFOR-65 (RI) (U)
- (b) Subordinate commanders are authorized to approve TDY travel why within Korea. All TDY travel outside Korea must be approved by the appropriate staff officer in this headquarters and his counterpart in the numberers, Eighth US Army. These procedures will adequately control and reduce TDY to the minimum essential necessary to perform the mission of the command.
 - (2) Cost Reduction Emphasis.
 - (a) Cost Rejuction Assistance Visits and Conferences.
- l Cost reduction visits were made to the 20th GSG and 512th Maint to assist in identifying, documenting, and reporting cost reduction avings generated by the establishment of Collection, Classification, and Salvage (CC&S) Operations at the 512th Maint Co. This operation will reclaim serviceable/repairable major assemblies, repair parts, tires, tatteries, etc., from uneconomically repairable military vehicles of all types.
- 2 Visits were conducted to subordinate commands to aid and assist the commanders in the Cost Reduction Program and to insure that command emphasis was instilled in personnel on the importance of the Cost Reduction Program.
- 3 The Cost Reduction Program Coordinator held conforences with all staff area monitors. A review of all FY 68 actions that were not validated was made in addition to discussion of Revised FY 69 Cost irrauction Program Coals assigned to subcommands.
 - (b) Correspondence to Subcommands.
- 1 A letter was sent to subordinate commands signed by the Deputy Sign of Staff, requiring increased Emphasis and participation in the 27 69 Cost Reduction Program. That letter also furnished a list of 46 , rational areas in which cost reduction savings may be applicable to 2 command.
- 2 FY 69 Cost Reduction Program Weals were dispatched to subcommands to string Commanders to review all cost reduction areas where goals are assigned, and to submit "Management Improvement Plans" for the achievement of assigned goals.
- 2 Letters were dispatched to the commanders of the support groups recarding cost reduction savings in the reclamation of batteries, tires, repair parts, and boots and in the repair of clothing and equipment. This correspondence furnished guidance in recording required savings data, reprinted for documenting savings, and established due dates for the reporting of cost reduction actions.

Field Army Support Command, for Period Ending 31 October 1968, RCSCSFOR-65 (RI) (U)

(c) Publicity and Recognition.

- 1 The FY 68 Commanding General Award was made to the 25th Transporter (Mov Con) for outstanding achievements in the FY 68 Cost here extrans Program.
- 2 Correspondence was dispatched on 13 August 1968 by Eighth Attent to USARPAC nominating the 25th Trans Gen (Mov Con) to be the receptor of the Eighti US Army Outstanding Unit Award.
- the process of preparing Schedule X, Manpower Requirement, DA Form The process of preparing Schedule X, Manpower Requirement, DA Form The purpose of requesting a manpower survey. The last survey conducted of the Comptroller was in February 1966. Since that time Significant changes have taken place which have increased the number of personnel authorized. A manpower survey would be beneficial in that it would bring into line the required personnel with the mission changes.
- (e) ADPE Utilization and Time Sharing. Continuing reviews are being conducted of all units having ADPE equipment within Eighth FASCOM. Representatives from the office of the Comptroller, Eighth FASCOM and reviewing these units with the objective of determining the usefulness of ADPE reporting, feasibility of transferring certain type equipment and combining certain unit ADPE for the purpose of sharing the equipment, in order to obtain maximum utilization. Action continues.

i. (U) Information Office.

- (1) During the month of August 1968, the Eighth FASCOM Information Office coordinated and sponsored eight "Hi-Neighbor" tours for stauents from local colleges. These trips were run twice a week and included a tour of Yongsan Compound, with stops at a service club, bowling alley, library and AFKN TV. These tours were arranged and guided by personnel from the community relations branch of the information office.
- (2) The Eighth FASCOM Information Office provided press and photo coverage for the mixth annual Commanding General's Invitational Shooting Match, 19 September 1968. Coverage was made through Public and Command Information channels; 60 photos were taken, 200 prints made and 3 stories released.
- (3) The significant activity during the month of October 1968 was press coverage by the information office of Exercise FOCUS LENS FY 69. The information office released stories via Command and Public Information media and released numerous "hometowners" through the Army Hometown News Center.

EASC-GO
SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth
Field Army Support Command, for Feriod Ending 31 October
1968, RCSCSFOR-65 (RI) (U)

- 2. (U) Section 2, Lessons Learned: Commanders Observations, Evaluation and Recommendations.
 - a. Personnel.
 - (1) Personnel Posture.
- (a) Observation. An excessive number of personnel, officers and enlisted, are being assigned to this command not qualified in the basic Military Occupational Specialty (MOS) or grade for which they are requisitioned. This has caused an undesirable condition at all levels but especially so in the middle management area. The experience factor of an organisation is the key to its efficiency which in turn directly effects the cost-reduction program.
- (b) Evaluation. An extensive on-the-job-training (OJT) program has been instituted throughout the command to train those personnel possessing the qualifications for training in hard skill MOSs. Also personnel are being utilised in related MOSs in which shortages exist. This program alleviated the situation to some extent but not to an acceptable degree.
- (c) Recommendation. That Department of the Army, Office of Personnel Operations, levy personnel possessing qualifications for training in MOSs that are on the shortage list early enough for them to attend the MCS producing school in sufficient time to be assigned against requisition requirements of oversea commands; that an 18 month Eurea tour of duty be considered for personnel, efficer and enlisted, filling key and hard skill positions; that special attention be given to encurage key p-reconnel to extend their oversea tour of duty, thus providing better continuity at the organisational level.
 - (2) Customs Clearance.
- (s) Observation. A customs clearance office was established for United States Forces Korea imports into Korea only; however, United States Forces personnel often request information regarding import procedures on goods returned to the United States. These persons in most cases have made inquiries at AFOs, Embassies, and Legal Offices and have received conflicting information as to type of goods which require a United States customs charge, and amounts which can be sent into the United States.
- (b) Evaluation: This customs clearance effice has furnished information ir some cases. This service, however, is not the mission of this office.

2ASC-20
SPRITCT: Operational deport - Les ons Learned, Headquarters, Eighth.
Field Army Support Command, for Period Ending 31 October
1968, RCSCSFOR-65 (RI) (U)

(c) Recommendation: That comprehensive United States customs import guidelines be outlined in one Department of Defense pamphlet, and he issued by the personnel officers to military and civilian personnel sent overseas.

(3) Civilian Personnel.

- (a) Observation: During the first part of this quarter, requests for personnel action (SF 52) were not being controlled by this HQ. The requests went directly from the subordinate commands to their respective civilian personnel offices. This resulted in several problems not consistent with approved manpower policies. For example, the following irregularities are noted: unauthorised positions were established, personnel were not properly assigned to recognised positions, low priority positions were filled while high priority positions were left vacant for extended period; and positions were not being eliminated on a timely basis as directed by this headquarters.
- (b) Evaluation: All requests for personnel action are currently being processed through this headquarters with the vacancy being verified from currently maintained documents. This action is being accomplished by authority of a message soon to be incorporated into Eighth PASCON Regulation 1-44.
- (c) Recommendation: That no further action be undertaken in view of that currently underway.

(4) Education - Remedial Training:

(a) Observation: The average school-grade average indicated on Form 20s is two grade-years above that indicated by testing. After 60-120 hours of education center instruction, school-grade average increases two years and the general technical score (OT) average increases 6-12 points. Reading ability is the largest problem; e.g. personnel with a 6th grade record often cannot read at the 2d grade level. Reading training therefore must be emphasized. USAFI ORE materials (remedial reading and arithmetic) have been especially prepared for R100,000 personnel and are being utilized for study purposes. Science Research Association (SRA) self study kits are also in use. None of the preparatory-high school remedial instruction offered is exclusively P100,000. The elass size is 12-22, and subjects include pre-high school math and English. Instructors are enlisted personnel selected for their educational background. At present, due to coordination between the ACofS, Personnel and subordinate commands, six BM are being utilized on a part time (2-4 hours per day) basis as instructors. Commands were encouraged to utilize enlisted instructors as the result of UNCLAS message EA 87985 GP-E, dtd 19 Apr 68.

15 November 1908

SUBURT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Commend, for Feriod Ending 31 October 1968, RCSCSFOR-65 (RI) (U)

approximately 60% of the P100,000 personnel assigned carry MCSs such as cook, baker, light vehicle drivers, wheel vehicle repairmen, wireman, aircraft maintenance crewman, communication center specialist, general duty carpenter, asswerman/equipment repair, or rifleman.

(b) Evaluation:

- 1. Education centers report that on the whole people in this program naves positive attitude toward the Army and a definite amount of appreciation for the Army's interest in them. Commanders state these people make good soldiers. A survey showed that the courts martial/Article 15 record of P100,000 soldiers was better than that of Eighth Field Army Support Command as a whole and that there is no requirement for special minitary training for these people. Qualified enlisted personnel with backgrounds in teaching and counseling have proven quite adequate instructors, and in some cases even superior to professional teachers hared on a contract basis.
- 2. Assistance provided by the Eighth Army Education Division. Yongson, and USAFI, Madison, Wisconsin have been adequate. An Eighth Army SOP on Educational and Occupational Development of Servicemen (F100,000), dated 10 Aug 67, has been provided. In addition, a monthly report, "Project 100,000 Personnel, RCS EAGE-67" has proven of value in the review and analysis of the program. Money has also been provided by Eighth US Army for the purchase of Science Research Association (SRA) reading laboratories which have been erdered for individual study.
- 3. In the future, the number of personnel who can be given remedial instruction during duty hours will be limited only by the number of instructors available and the number of men who can be released by commands for instruction. Commands have been extremely cooperative to date.
 - (c) Recommendations: Since instruction is being adequately provided no present, it is recommended that the present program be continued. Instruction during duty time is four hours per day for six weeks, or a total of 120 hours, for P100,000 personnel who can be released from duty. Whenever possible, Commanders should continue to provide qualified enlisted instructors (one or two per education center), to conduct the remedial training.

b. Operations.

(1) Unit Readiness Reports.

(a) Observation: The compilation and submission of Eighth FASCOM Unit Readiness Reports (URR) to Eighth Army for the 1st qtr FY 69 was done in a more efficient and orderly manner than for the previous quarter,

Cperational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 October 1968, RCSCSFOR-65 (RI) (U)

- (b) Evaluation: Subordinate units of Eighth FASCOM were given individual instruction and practical exercises in the preparation of their UCG approximately thirty days prior to the submission date. In addition, they were required to submit a smaple of their reports for evaluation approximately ten days before the due date. By giving sufficient emphasis and assistance to the URR program, the number of errors and the re-submission requirements were greatly reduced, and the quality was substantially improved.
- (c) Recommendation: That all commanders anticipate pessible problem areas and take appropriate corrective action.
 - (2) Civil Affairs.
- (a) Observation: The Humanities Day Public Safety Program conducted by the 20th General Support Group in the Ascom area was an overwhelming success.
- (b) Evaluation: A joint school (Inchon-Bupyong) and military sponsorship of a poster and essay contest on road safety netted 604 participants over a period from 2 through 28 September 1968. Over 10,000 reflective stickers have been applied to Korean vehicles of all types, excarts, taxis and bicycles at checkpoints in the Inchon-Bupyong-Sosa areas of ASCOM District. Twenty-nine Safety Driver Awards have been presented to Korean employees for accident-free records this quarter. Seventy-Eight Humanities Day Awards of Distinction were awarded to Korean drivers for exemplary safety records. An Inchon-Bupyong seminar on safety, attended by 45 teachers and supervisors, and addressed by the ASCOM Safety Officer, were instructed in the new international road sign system for dissemination to the school systems. All these are part of the ASCOM District campaign to improve the driving habits and knowledge of the driver, both military and public, and improve driving conditions for all in the district. Only \$76.02 of Collateral Activity finds were expended by the 20th General Support Group during this quarter which indicates a very large return for a very low cost expenditure.
- (c) Recommendation: That higher headquarters consider expanding this program throughout Korean on a large scale. That cooperation from the ROK Government and Republic of Korea Army be obtained to make this a joint effort to insure full accomplishment of the public safety objectives.
 - c. Training. None
 - d. Intelligence. None
 - e. Logistics.

Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 October 1968, RCSCSFOR-65 (RI) (U)

- 1) Load Testing Procedures for Commercial Design Handling Equipment.
- i) Observation: Much of the material handling equipment used in administration field is of commercial design. Handling equipment is equipment to be load tested. For commercial equipment no procedures
- (b) Evaluation: The units having such equipment are utilizing any per of testing procedures available regardless of origin. This covers than from forklifts to tiedown straps.
- (c) Recommendation: That a consolidated listing of commercial handling equipment utilised in Korea be compiled and one regulation intaining specific technical instructions for maintenance, proof and/or indicating be published. AMC Regulation 385-231, utilised by stateside ammunition depots should serve as a guide in preparing such a focument.
 - (2) Storage of Mine, AT, HE, MI5 in Project Stocks.
- (a) Observation: During the recent 100 percent inspection of project stocks, stored at various locations along the DMZ, it was noted that numerous secondary fuse wells in the base of the mines were rusted through to the explosive filler to the extent that they could not be used for booby trapping purposes.
- (b) Evaluation: The mines are packaged with the base facing the top of the open metal crate. Water, which leaks in or is blown in on the stocks, settles in the small recess around the casing. This casing is very thin and rusts through to the explosive filler. By storing these crates on their side such that the side secondary fuse well is pointing down, the problem is eliminated and the serviceable life of the mines is prolonged.
- (c) Recommendation: That all stocks of M15 mines, packaged in metal crates, be stored on their sides with the secondary fuse well pointing down.
 - (3) Redesign of Compunents for Nine M17 Series.
- (a) Observation: Through the nightly setup of these mines by using units, the firing wires and/or blasting cape coupling tend to crack or break because of continued handling. This causes the mine to be turned in as unserviceable.

Operational Report -Lesses Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 October 8, RCSCSFOR-65 (RI) (U)

- (b) Evaluation: Only one firing wire with blasting cap is furnished are each mine. A heavy duty firing wire could be designed for use on mines that are to be continually used in this manner, or additional ring wires with blasting caps could be packed with the mines.
- (c) Recommendation: That the Army Materiel Command design a heavy harv firing wire and coupling holding the blasting cap which could handling without being broken or damaged so easily.
 - Maintenance of 12-Ton SAP Trailer Side Panels.
- Observation: Difficulties were being encountered in meeting mainteents requiring side panels on trailers. Careful analysis of the mobilem pointed out a critical shortage of side panels and a low level of maintenance of those panels on hand. Further investigation disclosed that the DSU did not have the Lapability to repair the side panels and that the GSU was overloaded with side board requirements.
- (b) Evaluation: It was determined that the using unit with a four man repair team could repair side panels.
- (c) Recommendation: That the DSU provide using units with sufficient material to maintain trailer side panels and that units encountering the construction and repair of side panels.
 - (5) Accuracy in Requisitions.
- (a) Observation: Many of the problems in the supply system can be attributed to erroneous data in requisitions submitted to Depot Command.
- (b) Evaluation: Errors are caused by two factors; key punch errors are improperly prepared key punch worksheets. Manually transcribing all elements of data from a stock record account to a key punch work sheet is not only a very probable cause for errors but is also very time consuming.
- (c) Action Taken: A procedure was developed to use prepunched requisitions which contain all elements of data except quantity and issue priority designator. This reduced the elements of data to be manually transcribed by 44 digits.
- (6) Implementation of Requisition Modification Actions in Eighth US Army Supply System.
- (a) Observation: During this period of time, Bighth FASCOM DS/GS units and supply points have been experiencing an overall low supply denaid satisfaction and demand accommodation percentage to their

Uperational Report - Lessons Learned, Headquarter, Eighth
Field Army Support Command, for Period Ending 31 October
1968. RCSCSFOR-65 (RI) (U)

respective customers. A large quantity of valid due-in requisitions are from 60 to 360 days old. Supported or supporting units are not in a finable material readiness status if their stocks are at a zero balance an unreasonable length of time. This "out-of-stock" position results the units not being able to accomplish their mission.

- (b) Realuation. Implementation of peragraph 3-8.2, Change 11, AR 23-50, subject: Modification of Requisitions in Army Supply System. ... I reduce the number of supply days that stock record cards reflect a zero balance status. Modification of requisition priorities will enable sighth FASCOM DS/GS units and supply points to upgrade previously requisitioned material on the basis of local emergencies created by . Ak of material required for performance of assigned operational missions. Implementation will also enable upgrading of previously requisitioned material required for emergency repairs to primary weapons and equipment. A cutoff period of sixty (60) days could be established from the time a requisition is submitted until it is completely filled. If a requisition is not filled at the end of sixty (60) days, and it falls within the provisions of paragraph 3-8.2, Change 11, AP 700 00 it could be upgraded by forwarding a requisition modification accurate by supply points and to the 457th Remair Parts Company by DS/GS units. This action should assist in reducing the number of supply days a stock record card reflects a sero balance to an average of sixty (60) days or less and insure earlier fills of items at mero balance.
- (c) Recommendation. A request that command letter be sent to USARPAC requesting immediate implementation, of paragraph 3-8.2, change 11, AR 725-50 in Eighth US Army Supply System, was made in Eighth FASCOM.letter EASC GL-M, 8 October 1968. EADC-INDS message 29504, 21 October 1968, subject: EADC-INDS Request Number 281-68 (Requisition Modifier, DIC AM) was sent to CINCUSARPAC recommending implementation.
 - (7) Comprehensive Management Data and Accuracy of Stock Records.
- (a) Observation: A basic management tool for analysing supply conditions and problems in supply support activities is required for commodity managers to identify and take action to improve supply responsiveness. A positive procedure is also required to assure the accuracy of stock record accounts.
- (b) Evaluation: Use of automatic data processing equipment to analyze the authorized stockage list provides complete management data required to evaluate the stock record accounts and verify the accuracy of stock record accounts.

SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 October 1968, RCSCSFOR-65 (RI) (U)

(c) Action Taken:

- 1. A program was developed and an analysis was made of each authorized stockage list item for supply points.
 - 2. This program accomplished the following by line.
- a. Computed the requisitioning objective based on 12 months demand experience.
 - b. Computed the reorder point.
 - c. Identified overdue requisitions.
 - d. Identified excesses.
- 2. The printout assisted the supply points in reviewing and correcting their requisitioning objectives and reorder points, disposing of reportable excesses and placing requisitions if due.
- 4. Analyses also provided a list of zero balance lines that required intensive management. These lines were added to the monthly intensive management program.

f. Transportation.

- (1) Observation: Recent increases in suspected larceny of Government property on Code H vehicles being shipped by rail initiated a study regarding procedures for reimbursement to the US Government by the carrier. Two distinct problems were revealed. The first was lack of proper documentation with which to hold the carrier liable. The second was lack of command emphasis on processing discrepancy reports.
- (2) Evaluation: In order to resolve the first problem two actions were initiated. Technical inspections will be performed no sooner than 24 hours prior to the date of shipment so that the condition of the vehicle and all components is known at the time of shipment. A continuation sheet to the Government Bill of Lading has been published which lists all major components. The carrier must sign for the condition of each code H vehicle after a joint inspection with the shipper. In order to resolve the second problem two actions were initiated. Consignees have been briefed on proper procedures for preparation and timely disposition of discrepancy reports. The channels through which this correspondence

EASC-CO

15 November 1968

SUBJECT: Operational Report - Lessons Learned, Headquarters, Eighth Field Army Support Command, for Period Ending 31 October

'968, RCSCSFOR-65 (RI) (U)

flows are currently being scrutinized so that any unnecessary delays can be eliminated and a valid claim placed against the carrier within the time frame specified in the current contract.

H. B. HAMILTON

Chilef of Staff

Colonel, Infantry

(3) Recommendations: Application by other commands.

FOR THE COMMUNDER:

3 Incl

1. Organizational Structure of Eighth FASCON

-2. List of Distinguished

Vicitors
List

wd, HQ, DA wd, HQ, DA

A N-W4 (15 Nov 6d) 1st Ind 3 St ST: Operational deport-Lessons Learned, Resiquanters, Eighth field Army Support Command, for Period Ending 31 October 1968, GS GSP04-65 (dl) (U)

Heatquarters, Eighth United States Army, APO 96301 11 DL 38

- To: Commander in Chief, United States Army, Pacific, ATLN: JPOP-UT, APR 90558
- 1. Phis headquarters has reviewed subject report. The following comments supplement the report.
- 2. deference item concerning personnel posture, page 18, para 2a(1).
- a. During the Pueblo/Blue nouse incidents and ensuing events, many overstrength and selection in accordance with Act 600-200, para 3-5a and b. The problem of non-203-qualified personnel will be allevisted as these personnel rotate. Eighth Army is currently revising its lower grade enlisted requisitioning by tem to conform to a Personnel Line Item dequisitioning System (Act 614-212), by which units will prepare their own lower grade enlisted requisitions. When this requisitioning system takes effect, units should notice closer correlation between requirements and personnel qualified to meet these requirements.
- b. This headquarters is presently studying the feasability of establishing a longer tour of duty in Korea for personnel filling key positions.
- c. All commanders are continually encouraged to promote the voluntary extension program to alleviate the severe personnel turbulence experienced in Eighth Army.
- 3. deference item concerning custom clearance, page 18, para 2a(2). Concur.
- 4. 'eference item concerning civil affairs, page 17, para 2b(2). Programs of this nature are already standard in the major subordinate commands of Eighth Army. Attempts to coordinate such a program command-wide would require an excessive committment of manhours from commands handling much larger areas and populations than the Ascom district, and would result in neglect of more important aspects of the safety program. Experience has shown that operating such programs at the local level results in closer cooperation with local authorities and permits safety personnel to adjust the level of effort to available assets of time and money. This headquarters is active in other command-wide projects.

TARCHIM (15 for .8) 1st Ind at \$7.07: Correctional deport- essons Learnel, for iquarters, Lignon feld Army support Command, for Foriori Landing 31 October 1903, 100 CS.Cot-65 (.4) (1)

5. Reference item concerning load testing procedures for communication design randling equipment, page 20, para 2e(1). Concur. Action has seen initiated at this headquarters to provide such guidance.

o. deference item concerning maintenance of 12-ton SVP trailer size paners, sale 21, para 26(4). Nonconcur with solution as presented for long term implementation. At 750-5, para 13f outlines that each maintenance activity will perform all authorised maintenance for which it is responsible. The commander of both the supporting and supported unit may authorize the supported unit to perform higher echelors of maintenance when operationally necessary. Continued performance of tigher levels of maintenance by supported units often causes an overall deterioration of maintenance. A long term solution would be to shift assets to accomplish workload at the supporting maintenance activity, or submit an Elit recommending the hain-tenance Allocation Chart (PAC) be changed to allow the organizational maintenance level to effect repairs of this type. Unit will be so adviced.

THE COM ALUER:

R. H. HUNTER' R.T. AGC ASST AG

Conies furnished: 2-ACS:OR, DA 1-CO, Eighth FASCOM, APO 96301 GPOP-DT (15 Nov 68) 2d Ind (U)

SUBJECT: Operational Report of HQ, Eighth Fld Army Spt Comd for Period Ending 31 October 1968, ECS CSFOR-65 (R1)

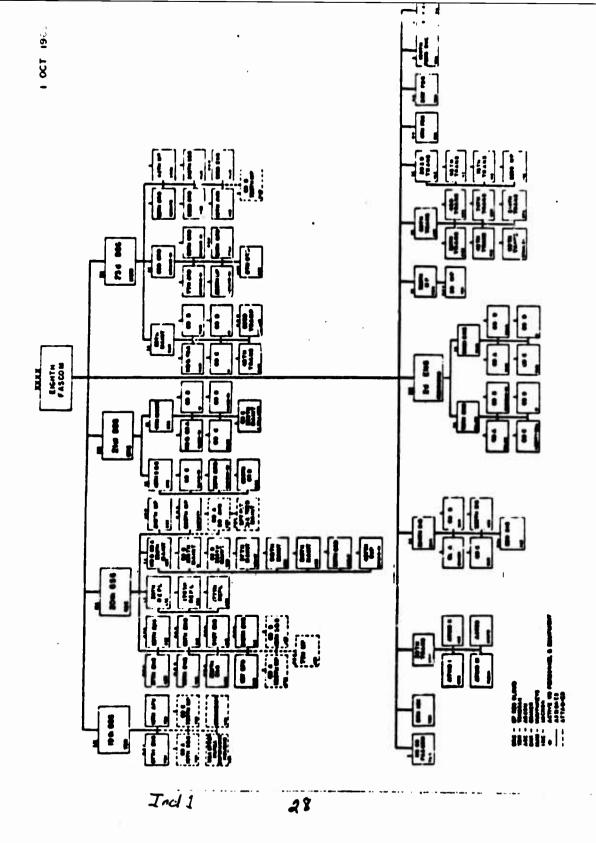
PQ, US Army, Pacific, APO San Francisco 96558 8 JAN 1969

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding indorsement and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:

E L SHORTT OT, AGC AM AG



	COMENT CONTROL DATA - R & D Appel and indicated association must be undered when the severall report to classified;			
ORIGINATING ACTIVITY (Corporate surface)	as HEPONT MECUNITY CLASSIFICATION			
- w	CONFIDENTIAL			
HQ, OACSFOR, DA, Washington, D.	.c. 20310			
-				
perational Report - Lessons Les	arned, Hq, Eighth Field Army Support Command			
DESCRIPTIVE NOTES (Type of report and inclusive	n étai			
	counterinsurgency operations, 1 August - 31 Octobe			
CO, 8th Field Army Support Con	rmand			
99 - 1 11 - No mar				
15 November 1968	TO, TOTAL MO. OF PAGES TO. NO. OF REFS			
. ESHVALEY ON SALARY NO.	31			
A. PROJECT NO.	5 6 4267			
. W/A				
•	D. STHER REPORT HOLD (Any other numbers that may be easily that majors)			
4				
0157 RI GUT 1010 STATEMENT				
SUPPLEMENTARY HOTES	18. SPONSO MING MILITARY ACTIVITY			
W/A	CACSFOR, DA, Washington, D.C. 20310			
ANIVACY				
•				
¥3				
	·			
•				
•	•			
	•			
	29			

L..Jex: I TEM 1 * SUBJECT TITLE ** FOR OT RD # ***PAGE # ITEM 2 SUBJECT TITLE FOR OT RD # PAGE # ITEM 3 SUBJECT TITLE FOR OT RD # PAGE # ITEM 4 SUBJECT TITLE _____ FOR OT RD # PAGE # ITEM 5

SUBJECT TITLE

FOR OT ED #

PAGE #

^{*} Subject Title: A short (one sentence or phrase) description of the item of interest.

^{**} FOR OT RD # : Appears in the Reply Reference line of the Better of Transmittal. This number must be accurately stated.

^{***}Page # : That page on which the item of interest is located.

DEPARTMENT OF THE AGEY

Office of the Assistant Chief of Staff for Force Development ATTM: Operational Reports Branch Headquarters, Department of the Army Washington, D.C. 20310

- - FOLD -

IAILL